

| | Total | Salaries & Wages | Related Benefits | Travel | Supplies & Expenses | Equipment |
|--|---------------|------------------|------------------|--------|---------------------|-----------|
| Educational and general: | | | | | | |
| Instruction~ | | | | | | |
| Academic affairs | \$ 17,270,158 | \$ - | \$. | \$ - | \$ 17,270,158 | \$ - |
| Arts and sciences | | | | | | |
| American studies | 21,410 | 14,440 | 6,233 | | 737 | |
| Arts and media | 877,565 | 585,044 | 260,478 | 15 | 29,364 | 2,664 |
| Biological science | 1,381,385 | 957,547 | 403,736 | 422 | 16,828 | 2,852 |
| Chemistry and physics | 751,270 | 496,631 | 220,999 | 419 | 33,171 | 50 |
| Computer sciences | 1,254,034 | 874,038 | 367,531 | 1,268 | 6,808 | 4,389 |
| English and foreign languages | 813,437 | 558,674 | 240,742 | 1,044 | 10,012 | 2,965 |
| History and social sciences | 961,435 | 665,679 | 283,054 | | 5,242 | 7,460 |
| Liberal arts dean | 8,351 | 7,442 | | | 909 | |
| Masters of liberal arts | 17,928 | 16,132 | 1,295 | | 501 | |
| Mathematics | 639,054 | 443,509 | 191,443 | | 4,102 | |
| Non-profit administration | 345,523 | 198,391 | 85,016 | 1,419 | 58,822 | 1,875 |
| Red River Watershed | 118,507 | 80,179 | 34,610 | | 3,574 | 144 |
| Science dean | 127,258 | 42,691 | 16,053 | 2,697 | 29,422 | 36,395 |
| Total arts and sciences | 7,317,157 | 4,940,397 | 2,111,190 | 7,284 | 199,492 | 58,794 |
| Study Abroad Program | (34) | • | , | 11,466 | (11,700) | 200 |
| Business, Education and Human Development- | | | | | | |
| Accounting and business law | 1,667,878 | 1,164,191 | 499,940 | | 3,747 | |
| Business dean | 33,472 | 31,736 | 1,720 | | 16 | |
| Consortium of Insurance | 37,165 | 25,959 | 11,206 | | | - |
| Community Counseling & Psychology Clinic | 19,844 | 8,179 | • | | 11,665 | - |
| Cyber Collaboratory | 254,172 | 68,664 | 13,022 | 2,026 | 38,083 | 132,377 |
| Economics and finance | 2,323,480 | 1,600,289 | 722,647 | | 544 | |
| Education | 2,186,740 | 1,416,617 | 594,546 | 6,218 | 169,359 | |
| | | | | | | |



| | Total | Salaries & Wages | Related Benefits | Travel | Supplies & Expenses | Equipment |
|--|------------|------------------|------------------|--------|------------------------|-----------|
| Education dean | 55,286 | | 18,506 | 8,444 | 16,009 | 12,327 |
| Health administration | 957,102 | 654,127 | 282,358 | | 20,617 | |
| Kinesiology and health science | 1,341,636 | 903,631 | 416,546 | 4,074 | 17,215 | 170 |
| Leadership studies | 654,371 | 413,267 | 174,441 | 5,084 | 53,146 | 8,433 |
| Management and marketing | 4,807,273 | 3,307,401 | 1,457,855 | , | 42,017 | , |
| Psychology | 1,408,287 | 977,532 | 407,200 | 4,056 | 11,352 | 8,147 |
| Total business, eduation and human development | 15,746,706 | 10,571,593 | 4,599,987 | 29,902 | 383,770 | 161,454 |
| Continuing education | 498,589 | 272,427 | 95,856 | | 130,306 | |
| Enrollment management | 130,624 | | | | 130,624 | |
| Total Instruction | 40,963,200 | 15,784,417 | 6,807,033 | 48,652 | 18,102,650 | 220,448 |
| Research- | | | | | | |
| Arts and sciences- | | | | | | |
| Arts and Media | 1,197 | - | • | , | 1,197 | , |
| Biological science | 68,332 | 2,068 | | 1,384 | 54,932 | 9,948 |
| Chemistry and physics | 681 | (260) | | | 941 | |
| Computer Sciences | 1,466 | 438 | | 1,028 | | |
| History and social sciences | 1,515 | | | 1,515 | | |
| Total arts and sciences | 73,191 | 2,246 | | 3,927 | 57,070 | 9,948 |
| Business, education, and human development- | | | | | | |
| Accounting and business law | 7,100 | - | , | 5,255 | 1,845 | , |
| Business Dean | 5,000 | | | • | 5,000 | |
| Economics and finance | 5,884 | | | 5,442 | 442 | |
| Education | 5,190 | , | • | 2,985 | 2,205 | • |
| Health Administration | 1,490 | , | | 991 | 499 | |
| Kinesiology and health science | 1,427 | , | - | 1,167 | 260 | |
| Library | 7,871 | • | • | 2,328 | 1,031 | 4,512 |



| _ | Total | Salaries & Wages | Related Benefits | Travel | Supplies & Expenses | Equipment |
|--|-----------|------------------|------------------|--------|------------------------|-----------|
| Leadership studies | 5,896 | 1,500 | 647 | 1,499 | 2,250 | |
| Management and marketing | 12,031 | 1,500 | · · | 8,888 | 3,143 | |
| Psychology | 3,097 | 44 | , | 1,245 | 1,808 | |
| Total business, education and human development | 54,986 | 1,544 | 647 | 29,800 | 18,483 | 4,512 |
| Total Research | 128,177 | 3,790 | 647 | 33,727 | 75,553 | 14,460 |
| Public Services~ | | | | | | |
| Continuing Education | 5,257 | 3,672 | 1,585 | | | |
| Total Public Service | 5,257 | 3,672 | 1,585 | | ~ | |
| Academic Support~ | | | | | | |
| Accounting Services | 25,000 | | | | 25,000 | |
| Arts and sciences- | | | | | | |
| Biological science museum | 2,441 | 920 | • | - | 1,521 | |
| Liberal arts dean | 454,877 | 311,072 | 134,276 | 1,650 | 7,879 | |
| Science dean | 24,770 | 9,611 | 4,149 | | 11,010 | |
| Total arts and sciences | 482,088 | 321,603 | 138,425 | 1,650 | 20,410 | |
| Business, education and human development- | | | | | | |
| Business dean | 1,140,379 | 687,828 | 303,236 | 33,893 | 105,541 | 9,881 |
| Education dean | 726,242 | 463,970 | 199,831 | 11,096 | 41,619 | 9,726 |
| Total business, education, and human development | 1,866,621 | 1,151,798 | 503,067 | 44,989 | 147,160 | 19,607 |
| Chancellor's Office | 162,055 | 113,194 | 48,861 | - | , | |
| Continuing education | 18,187 | | | | 18,187 | |



| | Total | Salaries & Wages | Related Benefits | Travel | Supplies & Expenses | Equipment |
|---|-----------|------------------|------------------|--------|------------------------|-----------|
| Diversity, Inclusion and Community Engagement | 196,384 | 112,354 | 48,498 | 2,571 | 28,926 | 4,035 |
| Graduate studies | 322,940 | 216,783 | 66,300 | 18,548 | 21,309 | |
| Information technology | 412,480 | 284,503 | 122,807 | | 5,170 | |
| Library- | | | | | | |
| Books | 185,000 | | | | 176,480 | 8,520 |
| Book binding | 22,000 | | | | 21,955 | 45 |
| Dean | 1,353,143 | 764,375 | 315,651 | 15,875 | 223,419 | 33,823 |
| Total library | 1,560,143 | 764,375 | 315,651 | 15,875 | 421,854 | 42,388 |
| Pioneer Heritage | 70,930 | 49,291 | 21,277 | | 362 | |
| Sponsored research | 89,415 | 49,764 | 21,481 | 169 | 18,001 | |
| Spring street museum | 19,615 | 2,511 | 1,084 | , | 16,020 | |
| Total academic support | 5,225,858 | 3,066,176 | 1,287,451 | 83,802 | 722,399 | 66,030 |
| Student services | | | | | | |
| Admissions | 906,845 | 518,610 | 189,030 | 11,500 | 162,713 | 24,992 |
| Career planning and placement | 98,554 | 60,314 | 26,035 | | 12,205 | |
| Counseling services | 114,902 | 76,999 | 22,731 | | 15,172 | |
| Financial aid | 629,318 | 406,582 | 176,324 | | 25,325 | 21,087 |
| First year experience | 6,794 | | | 10 | 5,573 | 1,211 |



| | Total | Salaries & Wages | Related Benefits | Travel | Supplies & Expenses | Equipment |
|-----------------------------|------------|------------------|------------------|---------|------------------------|-----------|
| Registrar's office | 594,820 | 363,785 | 160,896 | 748 | 66,182 | 3,209 |
| Scholarship Development | 100,634 | 53,605 | 24,250 | | 22,779 | |
| | | 10.045 | | | | |
| Strategic Initiatives | 11,010 | 10,967 | | | 43 | • |
| Student affairs | 380,384 | 237,168 | 98,561 | 3,381 | 39,339 | 1,935 |
| Veteran's Resource Center | 69,997 | 40,159 | 17,266 | 3,961 | 8,611 | |
| Total student services | 2,913,258 | 1,768,189 | 715,093 | 19,600 | 357,942 | 52,434 |
| Institutional Support | | | | | | |
| Academic affairs | 1,116,238 | 625,300 | 257,667 | 74,473 | 157,732 | 1,066 |
| Accounting services | 2,670,671 | 656,487 | 504,574 | 4,393 | 1,504,939 | 278 |
| Alumni | 157,215 | 82,000 | 31,736 | 1,193 | 42,286 | |
| Business affairs | 263,619 | 171,059 | 88,029 | 2,500 | 2,031 | , |
| Campus mail | 110,910 | 74,897 | 18,581 | - | 17,432 | |
| Chancellor | 686,624 | 387,506 | 167,269 | 19,372 | 50,808 | 61,669 |
| Development | 38,487 | 26,883 | 11,604 | • | • | |
| Human resources | 517,602 | 355,715 | 153,546 | 2,857 | 5,484 | , |
| Information technology | 3,956,824 | 589,716 | 393,748 | 24,079 | 2,584,573 | 364,708 |
| Institutional effectiveness | 69,949 | 48,859 | 21,090 | • | • | , |
| Media and public relations | 725,980 | 123,816 | 56,971 | 744 | 540,231 | 4,218 |
| Purchasing | 259,419 | 155,131 | 79,260 | 510 | 12,062 | 12,456 |
| Registrar | 178,289 | | | 160 | 178,129 | |
| Strategic initiatives | 336,751 | 213,146 | 93,179 | 1,430 | 28,996 | |
| University police | 307,135 | 426,219 | 184,196 | 232 | (335,621) | 32,109 |
| Total institutional support | 11,395,713 | 3,936,734 | 2,061,450 | 131,943 | 4,789,082 | 476,504 |



| | Total | Salaries & Wages | Related Benefits | Travel | Supplies & Expenses | Equipment |
|--|---------------|------------------|------------------|------------|---------------------|------------|
| Operation and maintenance of plant | | | | | | |
| Building operations | 1,750,025 | 482,009 | 214,808 | 1,711 | 1,019,147 | 32,350 |
| Control organizations | 1,459,158 | , | | | 1,459,158 | |
| Grounds | 325,307 | 24,191 | 10,442 | | 290,674 | |
| Office risk management | 763,581 | , | , | , | 763,581 | , |
| Phyiscal plant admin | 421,591 | 247,383 | 115,118 | 423 | 50,053 | 8,614 |
| Power plant | 1,308,874 | 177,639 | 77,812 | | 1,049,303 | 4,120 |
| Total operation and maintenance of plant | 6,028,536 | 931,222 | 418,180 | 2,134 | 4,631,916 | 45,084 |
| Scholarships and fellowships | 1,671,134 | | | | 1,671,134 | |
| Total educational and general expenditures | 68,331,133 | 25,494,200 | 11,291,439 | 319,858 | 30,350,676 | 874,960 |
| Total expenditures and transfers | \$ 68,331,133 | \$ 25,494,200 | \$ 11,291,439 | \$ 319,858 | \$ 30,350,676 | \$ 874,960 |